



**Trading results for the
Third quarter ended
1 January 2011**

(excluding consolidation of OtC)

Trading Environment

- ❖ South Africa economic environment improving
 - Higher GDP growth
 - Lower interest rates and declining inflation
 - Further roll out of social grants and extensive government capital expenditure programmes
- ❖ Offset somewhat by job losses and stubbornly high levels of consumer debt



Overall view

- ❖ Business transformation started in FY09 is continuing
 - Strategy and team coalescing
 - Growth and cost initiatives gaining momentum
 - Focused on cash flow
- ❖ Turnaround showing strong results in profitability and cash generation
- ❖ Consistency of merchandising & execution improving
- ❖ Succession plan announced, CEO Ross retires in 2012, new highly qualified CEO Schreiber arrives April 2011



Actions taken to improve performance

❖ Merchandising and shopping experience

▪ *Actions*

- New merchandise assortments
- Upgrades to store formats
- Revamped marketing
- Great new hires

▪ *Results*

- Sales comps improving
- Regaining market share in key areas

❖ Credit strategy

▪ *Actions*

- Refocused on highest IRR customers and categories

▪ *Results*

- Key credit quality metrics all improving



Actions taken to improve performance

❖ Bottom line and cash flow focus

▪ *Actions*

- Supply chain efficiencies
- Store operations improvements
- Focus on working capital

▪ *Results*

- YTD EBITDA margins up on last year
- Strong cash flow



Trading results for the 3rd Quarter FY 2011

All data presented below is based on comparable weeks

- ❖ Retail sales up 6.4% to R7.5bn
- ❖ Divisional retail sales growth:

	Total
Edgars	8.6%
CNA	4.7%
Discount	3.9%

- ❖ Group Like for Like sales growth was up 5.4% on last year
- ❖ Average trading space declined by 0.4% to 1.3 million sqm
- ❖ 1 198 stores versus 1 250 last year



Trading results for the 3rd Quarter FY 2011 *(cont.)*

- ❖ Credit sales were 49% of total compared with 51% last year
 - Cash sales up 9.0%
 - Credit sales up 3.8%
- ❖ Gross Profit margin down to 37.2% from 38.6% last year
- ❖ Profit from credit and financial services down R13 million to R240 million
- ❖ Adjusted EBITDA up 1.8% to R1,365 million



Credit Highlights for 3rd Quarter for FY 2011

- ❖ Profit from credit of R121 million, from a profit of R140 million in FY10
- ❖ Bad debts to average debtors of 11.6%, down from 12.7% at FY10 year end
- ❖ After tax earnings of financial services JV up 5.3% to R119 million
- ❖ Active account base of 3.8 million, down from 4.0 million last year



Cash Flow for 3rd Quarter for FY 2011 (excl. OtC)

- ❖ Operating cash inflow before working capital of R1,343 million compared with R1,347 million last year
- ❖ Decrease in working capital of R669 million compared with R910 million decrease last year (following the credit tightening last year)
- ❖ Cash net interest expense of R432 million compared with R474 million last year
- ❖ Capex was R167 million compared with R132 million last year. Includes:
 - R130 million store fixtures
 - R37 million in IT infrastructure





**Nine-months to
December
2010**

Trading results for the year to date FY 2011

All data presented below is based on comparable weeks

- ❖ Retail sales up 7.0% to R17.9bn
- ❖ Divisional retail sales growth:

	Total
Edgars	7.9%
CNA	4.6%
Discount	6.3%

- ❖ Group Like for Like sales growth was up 6.0% on last year
- ❖ Average trading space grew 0.7%



Trading results for year to date FY2011

- ❖ Credit Sales were 49% of total compared with 51% last year
 - Cash sales up 10.8%
 - Credit sales up 3.4%
- ❖ Gross Profit margin of 37.2% from 37.1%
- ❖ Profit from credit and financial services up R87 million to R487 million
- ❖ Adjusted EBITDA up 8,6% to R2,663 million
- ❖ Operating cash inflow before working capital up 8.8% from R2,439 million to R2,635 million



Liquidity and Capital Resources

- ❖ Euro Notes (net of derivatives) of R19.6 billion
- ❖ Notes issued by OtC II R4.3 billion
- ❖ Revolving credit facility – zero utilised (maximum drawing during FY2011 R1.1 billion). Total facility is R3.5 billion
- ❖ Cash on hand R1,239 million (R1,332 million including OtC)



Liquidity and Capital Resources (cont.)

❖ Current Hedging position:

- Interest rates on notes are still fixed and currency hedged until June 2011
- Currency hedged on principal until June 2012
- In ongoing and constructive discussions with existing hedge counterparties to
 - Put in place appropriate hedging beyond maturities of existing programs
 - Minimise uncertainty of any potential obligation in 2012



Outlook

- ❖ We are cautiously optimistic about the year ahead building on:
 - The strength of the South African economy recovery and its healthy medium term fundamentals despite short-term challenges
 - Edcon's improved execution and momentum

