



**Trading results for the
first quarter ended
3 July 2010**

(excluding consolidation of OtC)

Trading Environment

- ❖ South Africa economic environment improving
 - Higher GDP growth
 - Lower interest rates and declining inflation
 - Further roll out of social grants and extensive government capital expenditure programmes
- ❖ Offset somewhat by job losses and stubbornly high levels of consumer debt
- ❖ Tightening of credit implemented last year still had a 3% impact on sales growth for this quarter, anniversary of implementation was June 2010
- ❖ World Cup did not have material impact on total sales



Actions taken to improve performance

❖ Sales growth slowdown

▪ *Actions*

- Key personnel changes
- Refocused product assortments
- Creation of centralised planning function
- Revamp/refitting stores

▪ *Results*

- Sales comps continuously improving since 2009 – from 8.8% down in the quarter to December 09 to 0.7% up in the current year

❖ Gross Margin deterioration

▪ *Actions*

- Creating of centralised sourcing function to drive effectiveness
- Tighter controls on stock levels and hence markdowns and promotional activity

▪ *Results*

- Gross profit margin improved by 230 bps in Q1 FY 2011



Actions taken to improve performance

❖ Controlling costs

▪ *Actions*

- Improve store labour productivity
- Reduced corporate overheads

▪ *Results*

- Corporate costs over the past 12 months 6% lower than previous year

❖ Management of Credit book

▪ *Actions*

- Tightened credit for higher risk customers and removed selected products from credit offering

▪ *Results*

- All key metrics for credit book improving



Trading results for the 1st Quarter FY 2011

All data presented below is based on comparable weeks

- ❖ Retail sales up 2.2% to R5.4bn
- ❖ Divisional retail sales growth:

	Total
Edgars	2.7%
CNA	3.1%
Discount	1.3%

- ❖ Group Like for Like sales growth was up 0.7% on last year, compared to 8.8% down in the quarter to December 2009 and 4.7% down in the quarter to March 2010.
- ❖ Average trading space grew 2.0% to 1.3 million sqm
- ❖ 1224 stores versus 1242 last year



Trading results for the 1st Quarter FY 2011 *(cont.)*

- ❖ Credit sales were 50% of total compared with 53% last year
- ❖ Gross Profit margin of 38.3% from 36.0%
- ❖ Profit from credit and financial services up R41 million to R139 million
- ❖ Adjusted EBITDA up 10.8% to R808 million
- ❖ Cash utilised by operating activities down to R201 million from R230 million last year



Gross Profit Margins

	FY11	FY10
Edgars	42.6%	39.8%
CNA	30.6%	33.1%
Discount division	34.2%	31.8%
Group	38.3%	36.0%



Credit Highlights for 1st Quarter for FY 2011

- ❖ Profit from credit of R23 million, up from loss of R4 million in FY10
- ❖ Bad debts to average debtors of 12.4%, down from 12.9% at FY10 year end
- ❖ After tax earnings of financial services JV up 13.7% to R116 million
- ❖ Active account base of 3.9 million, down from 4.3 million last year



Cash Flow for 1st Quarter for FY 2011 (*excl. OtC*)

- ❖ Increase in working capital of R998 million compared with R945 million increase last year
- ❖ Cash net interest expense of R437 million compared with R497 million last year
- ❖ Capex was R100 million compared with R109 million last year. Includes:
 - R69 million store fixtures
 - R29 million in IT infrastructure



Liquidity and Capital Resources

- ❖ Euro Notes (net of derivatives) of R19.1 billion
- ❖ Notes issued by OtC II R4.3 billion
- ❖ Revolving credit facility—R972 million utilised (maximum drawing during FY2011 R1.1 billion). Total facility is R3.5 billion
- ❖ Cash on hand R1.1 billion (including OtC), which more than covers the revolver credit draw
- ❖ Securitisation and Receivables financing
 - In August a further securitisation tap issue was completed for R1.4 billion to refinance:
 - R445 million notes maturing July 2010
 - R955 million notes maturing October 2012
 - Issuance lowered the cost and extended the maturity of existing notes



Liquidity and Capital Resources (cont.)

❖ Current Hedging position:

- Interest rates on notes are still fixed and currency hedged until June 2011
- Currency hedged on principal until June 2012
- In ongoing and constructive discussions with hedge counterparties
 - Put in place appropriate hedging beyond maturities of existing programs
 - Minimise uncertainty of any potential obligation in 2012



Outlook

❖ We are cautiously optimistic about the year ahead but the economy still faces some short term challenges

- Positives

- Soft base in Q2/Q3 FY10
- Further growth in GDP
- Lower interest rates and declining inflation
- Real wage growth

- Negatives

- Job losses in the past year
- High levels of consumer debt
- High increases in utility prices

❖ Medium/long term prospects looking more positive

- GDP growth expected to continue
- Improved quality of credit book
- Government infrastructure spend program
- Impact of lower inflation and interest rates
- Further roll-out of social grants

